

Regional Partnership Board Annual Report

An integrated system of health, care and wellbeing for Gwent

2017/18



Bwrdd Partneriaeth
Rhanbarthol Gwent
Gwent Regional
Partnership Board

Working in Partnership



Bwrdd Iechyd
Aneurin Bevan
Health Board



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Foreword



This has been a challenging and demanding year for the Regional Partnership Board in Gwent, but I have been pleased to note how Board colleagues have taken on a stronger governance role in this second year of the board's operation, and topics have been addressed positively and robustly.

The 'working structure' under the Board - that actually takes forward the practical integration work - has been reviewed and strengthened over the past year - and now we expect the fruits of this to start to show in terms of the services that the people of Gwent receive.

I have always stated that integration is not an end in itself - it is of value only if it improves the health and wellbeing of those who need care and support services.

This last year has seen considerable time and effort given to the Integrated Care Fund (ICF) - and it was an important milestone once the Board agreed a Memorandum of Understanding signed by all the statutory partners - and I am pleased to note - our Community Voluntary Council partners, TVA (Torfaen Voluntary Alliance) and GAVO (Gwent Association of Voluntary Organisations).

A lot of work has also been done in developing a pooled fund arrangement (with a formal Section 33 Agreement) for care home placements for older adults, and this has been taken forward working closely with our providers to develop a common contract and a common monitoring process.

We do need to be open to scrutiny and constructive criticism, and this year has seen attendance from the Minister for Social Care & Children to our January 2018 meeting and from colleagues from the Wales Audit Office to our March and June meetings, as they conduct a national review of the Welsh Government ICF Programme.

As the Regional Partnership Board Chair, I would wish to pass on my thanks to all who have served on the Board over the past year for your support and active engagement on often complex issues.

Phil Robson,
ABUHB Vice-Chair and Chair of Regional Partnership Board

1. Highlights of the Year - Perspectives from Partners

View from Local Authority Elected Member:

'For me the board provides a clear forum for shared political leadership to shape the future of the services that our constituents. Pooled budgets for care homes have been a major topic, and so has the Area Plan - as both have had to go back to our respective Council and Cabinet meetings to be endorsed and approved.'

View from Provider Forum member:

'I have seen or had some involvement in other regions of Wales, and it is fair to say that here in Gwent the RPB does involve everyone and there is opportunity for active discussion - and to make important points. We were pleased to be able to present directly to RPB feedback and concerns from a provider event which engaged over 60 providers; the open discussion associated with this reflected the board's wish to meaningfully engage. We have also been able to agree a clear mechanism for providers to bid for ICF funded projects moving forward. As provider reps we report back to the regional provider forum; this works well and should be seen as a model to be reflected in other regions where arrangements are less clear. We have seen some good work being done - e.g. on pooled budgets, and on advocacy, however, there is still a need to have elected and accountable provider representatives at each strategic partnership, involved in planning and development and not just implementation. This is a 'work in progress' and we still have some way to go before private and 3rd sector providers are treated as true 'strategic partners' rather than 'delivery organisations' - we are committed to getting there!'

View from Director of Social Services:

'Partnership and integration can be hard work - it demands that we are open and honest with each other. It is easy to agree on concepts, and harder to do so when there is money on the table and we have to consider competing priorities. As such the ICF has been a particular challenge, and having a clear process - plus acknowledgement of when things haven't worked well - has definitely been helpful.'

View from Local Health Board Executive

'The RPB has provides a real opportunity to consider how we want to work collaboratively around integration on those areas of shared pressure. It remains challenging, but there is a real appetite for change. Already the work we are taking forward around Domiciliary care, and Care Closer to Home, is starting to drive an accelerated pace of change.'

View from Citizen Member:

'We have had a couple of years now of the RPB, we have been fully involved in discussions and the work of the Board. We took our citizen panel annual report to them and spoke to it, and offered an invitation to Directors and Executive Members to come to a citizen panel meeting when it is on their patch. It is great that they have accepted this, and so far in 2018 we have had Executive Members attend a meeting in Blaenau Gwent and in Monmouthshire. It has been very good to get an insight as to the difficulties that senior people face - and they don't hold back on our account - so we appreciate the open discussions that are held at the Board.'

2. Key Achievements against strategic priorities

| Task | Progress |
|---|---|
| Implement a Gwent wide scheme to create ACE aware organisations, and work in partnership with Gwent Police and Public Health Wales. | Ongoing work with the Police, through the C&F Partnership to establish the programme, including appropriate governance and alignment with the wider work of the C&F Partnership. |
| Develop new integrated care pathways for older adults with complex needs. | Work has been taken forward in the Newport Integrated Partnership Board to develop a pathway working with all partners and this is being evaluated with view to expand wider. |
| Review and redesign services for children with complex needs including Child and Adolescent Mental Health Services (CAMHS). | Draft bids have been developed which will be submitted to the national transformation fund, and the MH transformation and innovation fund. |
| Develop and deliver a regional strategic dementia action plan to meet the needs of people living with dementia. | Draft dementia plan has been developed and this is now taking forward an action plan with all partners. |
| Enable Carers to become a priority focus for the wider primary care team including GP's, pharmacists and social prescribers. | A small reference group has been established to agree priorities and forward work in partnership with NCN leads. |
| Work collaboratively with housing to plan and design new models of accommodation. | A review of older peoples housing needs has been commissioned with Public Health. |
| Develop a wellbeing and integrated care workforce for Gwent by piloting a Gwent Academy model. | Funding has been secured through ICF to scope the Academy model, with a programme plan currently being developed. |
| Consider a new funding framework to shift resources from secondary to primary and community care, and maximise pooled budgets. | A robust ICF evaluation process has been developed and this is now being considered for other funding streams. |
| Implement WCCIS and pilot new technologies to support community diagnosis, treatment and care. | A regional Programme Board is now in place for WCCIS and the 'added value' that the system can bring is now being explored. |
| Develop an effective and integrated estates strategy for an integrated system of health, care and wellbeing. | This is at an early stage, but the Health, Social Care & Housing Partnership are developing a regional work programme, collating capital projects and priorities from the integrated partnerships |

3. The Regional Partnership Board and Area Plan

This section of the Annual Report sets out how the Board has operated in the last year, including engaging with service users, and any programme and project management arrangements in place.

The Board purpose as set out in the Terms of Reference are:

‘The Greater Gwent Health, Social Care and Well-being Partnership Board is a key partnership body; established to lead and guide the implementation of the Social Services and Well Being (Wales) Act 2014 in the Greater Gwent area (covering the areas of Blaenau Gwent, Caerphilly, Monmouthshire, Newport and Torfaen), sitting within the footprint of the Aneurin Bevan University Health Board area.’

Following on from review of the integrated arrangements under the RPB, an update of the RPB terms of reference is expected in mid-2018 to ensure that objectives are updated and there is clear oversight of the Area Plan.

The long term priorities of the RPB are:

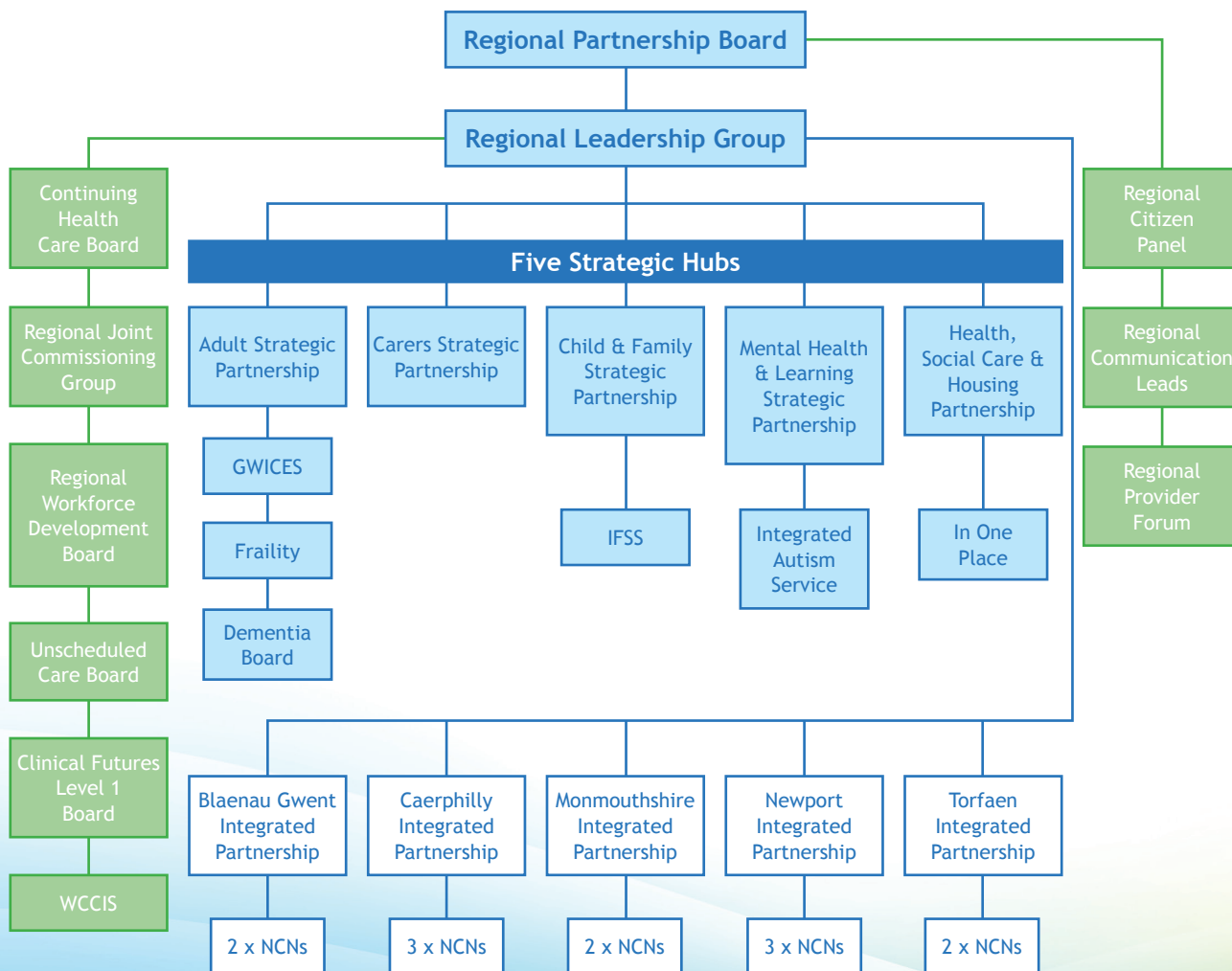
- To improve health and wellbeing outcomes and reduce inequalities in the region.
- To improve care, treatment and support, ensuring people have more say and greater control.
- To provide information and advice, to help people sustain good health & well-being.
- To provide co-ordinated, person centred care, treatment and support.
- To make more effective use of resources, skills and expertise.
- To align or integrate functions and resources, where integration adds value to citizens.

4. Governance structure and Partnership arrangements

Significant work has been undertaken with Board members to establish a robust governance framework to direct work and translate it into effective operational delivery at a locality level. A new model of governance has been established to provide shared leadership, and ensure that the Area Plan is appropriately aligned with both local authority and health board corporate plans, and with the wellbeing objectives of the Public Service Board Plans.

A new delivery framework has been developed, to underpin the Area Plan and ensure change is achieved in line with the agreed outcomes measures set out in the plan. This will be delivered through the five thematic partnerships, and translated into local operational delivery by the locality ‘Integrated Partnership Boards’ and NCN model.

Significant emphasis has been placed on developing this delivery framework, which is predicated on shared leadership from health and social services, and enables regional consistency alongside local flexibility, in recognising the uniqueness of the five local authorities in Gwent.



The thematic partnerships have each developed a strategic work programme, which will be translated at a local level via the 'Integrated Partnership Boards' and Neighbourhood Care Networks. These have been established to act as the local drivers of change, translating the regional commitments into appropriate locality based activity on the ground. They are comprised of strategic leaders in the locality, including the Directors of Social Services, and ensure a wider focus on change within local government working in partnership with health and voluntary sector colleagues. For example the Newport Integrated Partnership Board will provide oversight on the development of the proposed Ringland Health and Wellbeing Hub.

A review of regional strategic partnerships that take forward integration work across health and social care in the region was undertaken in 2017/18.

There are also some groups that usefully have a reporting link to Leadership Group and RPB as informing the 'whole picture' of health and social care, but which have a specific Health Board accountability.

These would include:

- The Continuing Health Care (or long term care) Board,
- The Clinical Futures level 1 Programme Board,
- The Unscheduled Care Board.

There are also some other functional groups, set out in the SSWB Act as required at regional level.

This includes:

- The regional citizens panel (including carers), with two representatives to RPB.
- The value based provider forum, to connect to the RPB directly - having two elected representatives to sit on the Board.
- Connection with communications leads across the partner statutory organisations to ensure consistency of information dissemination.

5. Delivering an integrated system of health, care and wellbeing for Gwent

This section of the Annual Report sets out what the key objectives of the Board have been in the last year including specifically key objectives in the Area Plan and addressing the priority areas for integration in the Part 9 Guidance - older people with complex needs & long term conditions; people with learning disabilities; carers, including young carers; Integrated Family Support Services; Children with complex needs due to disability or illness.

The Gwent Area Plan sets out the vision for an integrated system of health, care and wellbeing across Gwent. Collaborative leadership from Health, Local Government, and Third sector colleagues has driven the development of the plan. It is ambitious, and it sets a clear route map for the delivery of an integrated model of health care and wellbeing across Gwent. The Regional Partnership Board (RPB) will provide leadership and oversight on the delivery of the plan, supported by appropriate governance and performance management systems.

The Plan is structured around the statutory core themes identified in Area Plan guidance and priority population groups, where a step change in the pace of transformation is required, these are older adults, children and young people, carers; and people with mental health and learning disabilities. Underpinning these strategic groups are work streams on housing, workforce, finance and assistive technology. The plan will be delivered through a new structure comprised of regional activity (strategic partnerships); local activity (5 x integrated boards); and locality models (NCN's).

The RPB provides leadership and oversight on the development and delivery of the plan. It is supported by a Leadership group of senior officers, who meet on a six weekly basis. The Leadership Group has established a programme of development to support partnership working, and collaboration to support the achievement of the bold ambitions stated within the plan of delivering a truly integrated system of health, care and wellbeing. The Leadership Group have already undertaken strategic development sessions for RPB on the impact of the Parliamentary review, and are due to undertake a session on the role of the RPB in implementing the Wellbeing of Future Generations (Wales) Act 2015.

Our intention through the Gwent Area Plan is to re-model services to reduce unnecessary complexity and deliver a more integrated, inter-professional way of working across health and social care. We have developed a new 'transformational' model focused on 'place based care', with services operating on a local population basis, supported by more specialist

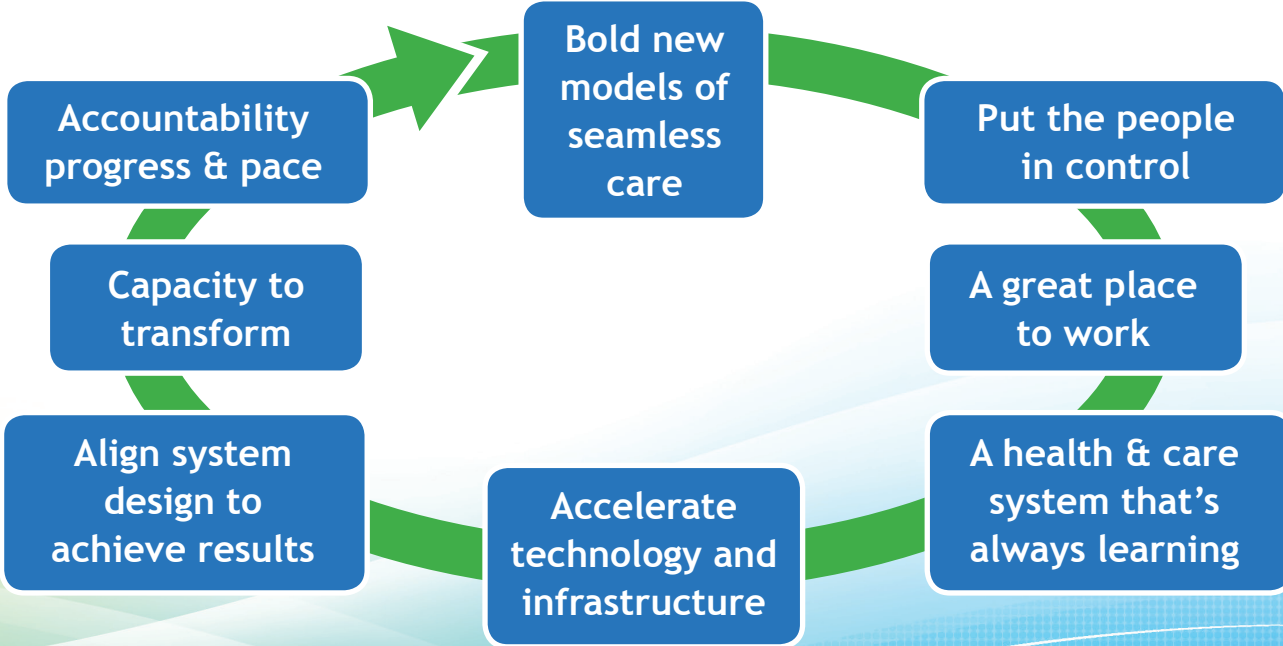
expertise at a wider level. The delivery mechanism is the Neighbourhood Care Network Model (NCN), unique to Gwent, with local integrated partnership boards providing leadership, governance and accountability at a local authority level.

A strong delivery structure has been established, which at a strategic level, provides an effective space for partnership working, scrutiny, and critical challenge. Housing and the Police have been invited in in recognition of their partnership role in delivering the aims set out within the plan. We are also proud of our effective local delivery structure which navigates the complex challenge of five distinct local authorities across Gwent, through the development of Integrated Partnership Boards and NCN'S. Although both are at formative stages there is a consistency of approach across the region and a shared commitment from leaders to establish an effective regional/local delivery structure.

The plan has been co-produced with citizens through substantive engagement and communication process, with the Gwent citizen's panel, specific issue groups, patients, families and carers. By working together collectively we intend to transform services providing more care closer to home. We will put people at the centre of everything we do, co-producing their care and support packages, and making patients and their families feel supported, listened to and safe in our care.

The content of the Area Plan complements the corporate plans of both the five local authorities and the Integrated Medium Term Plan for Anuerin Bevan Health Board, this ensures that activity is aligned to the required corporate aims of both organisations to ensure that transformational change towards an integrated system becomes core business, rather than 'added on' or aspirational.

The plan has also been developed in tandem with the Wellbeing Plans required under the Well-being of Future Generations Act, published by Public Service Boards, and supports the development of a Gwent narrative, of an integrated system across a continuum of care, from universal to targeted services. Work is currently underway to map planning and governance frameworks to describe the relationship and dependencies between the PSB's and the RPB.



Delivering Change: Locality Integrated working

The Gwent Neighbourhood Care Network Model (NCN)

NCN's have been established within localities, comprising primary care, health and social care community providers, public health professionals and representatives of the third sector. Through a 'wellbeing workforce' they will deliver integrated services across the community.

This year has seen the development of the NCN wellbeing workforce with the appointment of:

- Practice based pharmacists.
- Practice based physiotherapists.
- Appointment of Practice based social workers.
- Development and purchase of a Dementia Road Map across all NCN's.
- Development of 24/7 community nursing.
- Anticipatory care planning - working with care homes.

Delivering Change: DEWIS (Information Advice and Assistance)

An important regional development has been to take a co-ordinated approach to the Dewis citizen portal with specific staff capacity funded to roll out and expand its reach.

Local launch events were undertaken across each locality and this was an opportunity to raise awareness and interest from service providers and from citizens. A large scale national launch is expected for July 2018. Opportunity was also taken to highlight the Dewis citizen portal at the Usk Show in the autumn of 2017.



Delivering Change: Mental Health - Peer Support Workers

The ABUHB Early Intervention in Psychosis Service (EIPS), in partnership with Growing Space, has trained and recruited two paid Peer Support Workers (PSWs).

Peer Support can be defined as a form of mentoring that takes place between a person who has lived experience of using mental health services, and a person who is new to that experience. Peer Support Workers can provide training, input to group work as well as working one to one with people using services. There is growing evidence to support the employment of PSWs, including evidence that they reduce the use of inpatient mental health beds.

Key elements of Peer Support include:

- It is built on shared personal experience and empathy.
- It focuses on an individual's strengths not weaknesses.
- It works towards the individual's recovery and wellbeing.
- Anticipatory care planning - working with care homes.



Delivering Change: Eating Disorders for Children and Young People

There is a dedicated community eating disorder team who are meeting the access and waiting time standard to provide a routine Child and Adolescent Mental Health Service (CAMHS) assessment of a child or young person. This is leading to improved outcomes for children and young people and reduced admissions to Tier 4 beds.

There are weekly eating disorder assessment clinics available for children and young people and all referrals are seen within 28 days.

Children and young people presenting in a crisis are admitted to an in-patient unit and jointly managed between the CAMHS and Paediatric medicine.

Delivering Change: A regional approach to Advocacy

A regional review of third sector commissioned services in 2016/17 highlighted variations in advocacy provision, and the region has worked with the Welsh Government funded Golden Thread Advocacy Project to set out a regional approach for commissioning and supporting advocacy. Agreement was reached to take a 'co-production' approach, with the aim to develop an advocacy commissioning strategy for April 2019.



Multi stakeholder workshops were held in March 2018, and these involved commissioners, providers, citizens, carers and operational managers. The output from these sessions will inform next stages of the process with many participants already committing to remain fully involved.

Delivering Change: Supporting life alongside caring

To help support life alongside caring and respite a partnership approach was agreed across local authority areas, health board and third sector to develop a Small Grants Scheme for carers. The aim is to support carers in different aspects of their caring role. The scheme is open and accessible to all carers over the age of 16 across the Greater Gwent partnership region.

To ensure consistency in its approach we worked in partnership with Carers Trust South East Wales, to deliver and monitor the scheme across the region. Guidance notes were developed in partnership with Local Authorities that set out the application process and application themes.

A Carers Trust panel was convened to consider all applications received, meeting on a fortnightly basis. Out of 146 applications in the year, 114 were approved.

6. Thematic partnerships

The RPB has established five thematic strategic partnerships, which are developing clear programmes of work to achieve the outcomes established in the plan.

The partnerships will take into account:

- Relevant allocated ICF funding.
- The requirement to improve Information, Advice and Assistance.

The partnerships will also need to work in tandem with the aligned PSB thematic sub groups and other statutory partnerships that share similar agendas and therefore a need to align strategic priorities.

This includes:

- Violence against women, domestic abuse and sexual violence (VAWDASV) board.
- Area Planning Board (leading on substance misuse agenda).
- Both Adult and Children Safeguarding Boards.

This section of the report provides an overview of the progress made by each of the thematic partnerships in delivering change.

Improving Outcomes- Gwent Adults Strategic Partnership Board (GASP)

Monnow Vale & North Monmouthshire integrated care services:

The development of Monnow Vale was begun after discussions between local GP practices and the social services department of Monmouthshire County Council. The GP practices had significant fund holder savings which they were prepared to devote to the project. The drivers were an aging existing hospital, non-existent outpatient facilities and scattered, poor facilities for local day services especially for the elderly.

Monnow Vale replaced the former NHS Monmouth Hospital and the local authority Drybridge House. It includes a mix of community and in-patient services, having a single ward with 19 beds. Other services on site include: Intermediate care team; Long term support team; Day services; Specialist clinics. Oversight of the section 33 agreements are through the Monmouthshire Integrated Partnership.

Pooled budgets for care homes: The region has picked up the challenge of developing a Pooled Fund (Section 33) Agreement and has made significant progress. To date all partners have 'signed up' to a comprehensive work plan for 2018/18 which builds directly upon the progress made against the requirements of Part 9 of the SSWBA.

This includes:

- An agreed Section 33 Agreement to manage the pooled fund for care homes for older people on behalf of the Gwent Regional Partnership.
- Agreed regional financial and commissioned services position statements which will translate into a Regional Market Position Statement and Gwent Commissioning Strategy.
- An agreed regional Common Contract for the provision of care home services for older people in Gwent.
- An agreed work programme which will ensure that the region will fully comply with Part 9 of the SSWBA.

Extend Dementia Awareness: Extensive work has gone forward in 2017/18 to highlight dementia awareness. In April 2017 there were links with Newport PSB and agreement to come together to boost efforts to make Newport a dementia friendly city and include it as a priority work programme in the new Well-being Plan. Some partners have already achieved or are seeking individual accreditation through the Alzheimer's Society scheme, but through closer working the aim is to improve services and understanding of the needs of those with dementia more quickly and consistently across the city and St Joseph's RC Secondary school become the first school in Wales to be awarded the Dementia Friendly school status by Alzheimer's Society. Over 15,000 people have received Dementia Friends awareness training across the region since the advent of the Social Services and Wellbeing Act.



A regional approach to Domiciliary Care: The RPB recognises that domiciliary care is under pressure across the region and the UK as a whole. Gwent has taken a programme approach across the partnership to ensure that this area receives appropriate focus and that action is taken on a timely basis to mitigate risks to the continued provision of care to individuals. Action that is being and taken and planned falls into two main headings:

Commissioned services:

- A regional position statement for domiciliary care services commissioned across the partnership which breaks down the number of providers and hours commissioned. This begins to identify high-level risks and pressure points.
- Regional approaches to policies and procedures - for example medication policies.
- A consideration of new models of services including the dissemination of good practice.

Development of regional recruitment materials:

- Initial engagement with colleges and with schools to promote the 'wellbeing workforce'.
- Development sessions with providers in relation to Regulation and Inspection of Social Care Act (RISCA).
- Engagement with providers as to barriers to recruitment and retention, and development of case studies.
- Planned social media strategy, across the region, and involving providers.

Gwent Frailty Programme: The Frailty Programme looked to create an integrated model of care that is community based.

It aimed to recognise interrelated factors such as:

- Medical condition.
- Related health issues.
- Well being.
- Practical living factors such as housing, income, safety, transport.
- Personal/social factors i.e. isolation, family, living conditions. confidence.
- Family and formal care services.

There was agreed annual contribution to support the Lead Commissioner on the basis of an equal contribution from all six partners. The formal Section 33 Partnership Agreement was reviewed, and new agreement signed off in 2016. In 2017/18 it was agreed that the Frailty came directly under the RPB structure, through the Adults Strategic Partnership, with regular report on activity, in line with other integrated work streams.

Improving Outcomes: Carers Strategic Partnership

We have:

- Continued to ensure that carers are involved in our Greater Gwent Carers Strategic Partnership Board and other processes.
- Valued existing partnerships by maintaining networks of carers.
- Continued to make concerted efforts to build new partnerships to facilitate better planning and delivery of services appropriate for carers.
- Worked in collaboration with the partnership to set up a small grants scheme to help support carers with their caring role.
- Worked collaboratively with 8 schools across Gwent to pilot a young carers school award scheme.
- Continued to supported events such as Carers Week and Carers Rights Day across the Greater Gwent Partnership.

Planned:

- Expansion and development of locality carers support projects to improve range and reach.
- Develop a locality Young Carers Support Officer role.
- We recognise that early identification of carers is key and welcome the additional Welsh Government priorities during 2018/19 to work to support GP practices and improve information, advice and assistance provided to carers following discharge from hospital.
- We will review and amend where appropriate our existing provisions of support to GP's and look at how we best support service provision for carers in discharge processes. There will be a greater focus placed on promoting e-learning across Gwent.
- We will consider development of a Gwent wide Carers team to support the work of the Strategic Partnership in deliver on its commitments, bringing Health Board, Local Authority and third sector resources together to avoid duplication and make some economies of scale.

Improving Outcomes: Mental Health & Learning Disability Strategic Partnership

Planned:

- Scope and develop a supported employment programme.
- Expand and develop transition schemes (child to adult) on a regional basis In Place.
- Gwent Mental Health Crisis Care Concordat - The Concordat ensures that people who are detained under Sections 135 and 136 of the Mental Health Act receive an appropriate level of care. New initiatives have included basing a mental health professional in the police control room to support frontline police officers who encounter a person who may be experiencing a crisis. Following on from this successful pilot Gwent Police, with support from ABUHB and the local authorities are now appointing mental health professionals into the police control room to provide a service across a 24 hour period.
- Carers - Across the 5 boroughs of Gwent there are a range of services in place to meet the care and support needs of carers caring for a person with mental health needs. For example, in County Hospital there is a weekly carers group supported by Hafal and health. Each local authority in partnership with the third sector has established a carers grant scheme.
- Integrated Autism Service - This is a partnership between health and social care to ensure that there is timely access to assessment and treatment for people who have an autistic spectrum disorder and also to provide support and training to their carers.

Improving Outcomes: Children and Young Peoples Strategic Partnership

- Integrated assessment and planning (ISCAN) for children with complex additional needs/disabilities - using a care co-ordination model so as to make best use of our skills and resources, through regional complex care decision making process.
- Scope and develop alternative Gwent-wide residential provision (resource hub) supported by outreach attachment and trauma based service and an outreach skills for living team for care leavers (as part of a step up and step-down model). **This to include:**
 - Emergency, respite and crisis accommodation.
 - Practical and psychological therapeutic support.
 - Expand the provision of suitable move-on accommodation.
- Support for vulnerable and looked after children - CAMHS has supported a range of initiatives to enhance services for vulnerable children and young people which has included Skills for Living and psychologists working in looked after children teams and foster/adopted teams.
- As a result of receiving new funding for access to psychological therapies, a Developmental Trauma and Attachment service has been established. This will work on a regional integrated approach to attachment, recognising this an issue for our Looked After Children (LAC) and Foster Care services, to ensure sharing of learning and consistency of approach (preventing escalation of complexity for complex trauma).

Improving Outcomes: Health, Housing & Social Care Partnership

- To identify and use the latest evidence and best practice information to inform the identification and agreement of priorities and the associated development and delivery of work programmes;
- To explore and exploit every opportunity to engage health, social care and housing sectors in partnership working and the design and delivery of collaborative work programmes;
- To lead and enable the alignment of planning processes aimed at delivering on public health, Health Board, social care and housing priorities;
- To identify the housing 'Golden Thread' that connects to public health, Health Board and local government strategies and plans;
- To develop a 10 year Strategy and phased work programme which addresses current and projected population need.

7. Forward Board priorities

This section of the Annual Report gives a final summary of the progress that the RPB considers has been made in the last year. It also consider the priorities it will be focusing on in the following year and beyond.

- 7.1** The Gwent RPB recognise that major transformation change is needed to shape care and support services for the future, and have been willing to engage fully with the Parliamentary Review of Health and Social Care as this sets out the strategic direction for the next steps on health and Social Care integration.
- 7.2** In order for this to take place it is evident that additional focus and resource need to go to prevention and early intervention services - and this is recognised in the Area Plan (see section 5 above), with some areas of work in development.
- 7.3** The biggest single need for transformation relates to the workforce - ensuring that the offer to work within health and social care covers the right conditions of service, recognition and career development to give us the 'wellbeing workforce' for the future. Care and support going forward will require the right people, with the right skills in the right place if it is to be effective.

Annexe 1: Register of RPB monthly meetings

| Meeting date | Meeting type | Key topics covered |
|---------------|--------------|---|
| May 2017 | Business | Postponed due to local government elections. |
| 4th July 2017 | Business | Governance, commissioning work streams, integrated wellbeing networks, ICF update, WCCIS, Adults with Complex Needs partnership, citizen panel update, carers Measure, IFST governance. |
| 7th Sept 2017 | Business | Dewis citizen portal, 111 non-emergency number, integrated commissioning and pooled fund for care homes, Children & Families partnership, WCCIS, ICF update, Area Plan. |
| 2nd Nov 2017 | Business | Pooled fund for care homes, Adult strategic partnership update, ICF and Memorandum of Understanding, Care Closer to Home strategy, citizen panel annual report, winter planning update, Ministerial letter. |
| 11th Jan 2018 | Business | Ministerial visit, pooled budget for care homes, winter pressures/DToC, ICF update, provider forum workshops report, Area Plan. |
| 6th Mar 2018 | Business | ICF review and forward recommendations, Area Plan, DToC work streams, Governance update, pooled budgets update, WCCIS programme, RPB development sessions. |
| 16th Mar 2018 | Development | Parliamentary review of Health and Social Care - facilitated by Institute of Public Care. |

Annexe 2: Membership of the Regional Partnership Board

The required membership of the Regional Partnership Board is set out in statutory guidance as Part 9 of the Social Services and Wellbeing (Wales) Act. It is to include local authority elected members from each local authority in the Board area, the Directors of Social Services for each local authority in the Board area, Independent Members of the Local Health Board, Chief Executive and senior Directors of the Area Local Health Board, and Chairs of Community Voluntary Councils (CVC's) in the Board area. The Board also has the flexibility to co-opt additional members should they wish.

The current RPB membership as of March 2018, is set out below:

| | | |
|---------------------|---------------------------|--------------------------|
| Phil Robson | Independent Member | ABUHB (RPB Chair) |
| Anne Lloyd | Independent Member | ABUHB |
| Kateja Dew | Independent Member | ABUHB |
| Richard Bevan | Board Secretary | ABUHB |
| Cllr Richard Clarke | Executive Member | Torfaen (RPB Vice-chair) |
| Cllr John Mason | Executive Member | Blaenau Gwent |
| Cllr Carl Cuss | Executive Member | Caerphilly |
| Cllr Penny Jones | Executive Member | Monmouthshire |
| Cllr Paul Cockeram | Executive Member | Newport |
| Judith Paget | Chief Executive | ABUHB |
| Nick Wood | Chief Operating Officer | ABUHB |
| Sarah Aitken | Director of Public Health | ABUHB |
| Damien McCann | Director, Social Services | Blaenau Gwent |
| Dave Street | Director, Social Services | Caerphilly |
| Claire Marchant | Director, Social Services | Monmouthshire |
| James Harris | Director, Social Services | Newport |
| Keith Rutherford | Director, Social Services | Torfaen |
| Andrew Belcher | Mirus | Provider Rep |
| Melanie Minty | Care Forum Wales | Provider Rep |
| Chris Hodson | | Citizen Rep |
| Lorraine Morgan | | Citizen Rep |
| Edward Watts | Chair, GAVO | Third Sector Rep |
| Steve Brooks | Chair, TVA | Third Sector Rep |



